REPORT OF THE PERFORMANCE AND COMPLIANCE CO-ORDINATOR

SUBJECT: PERFORMANCE REPORT FOR THE PERIOD ENDING 31st OCTOBER 2018

Introduction

The performance report follows the structure of the Corporate and Resources Plan for 2018/19. This follows the approach of the Well-being of Future Generations Act with seven well-being objectives, with an additional section providing general governance information.

The following report presents the performance to date up to 31st October 2018 and includes quarter 1 and 2 statistics (April - September) for some data sets.

Planning

The % of planning applications determined within time period required ytd is showing an upwards trend on quarter 1 from 79.58% to 85.35%. However there has been an increase in the average time taken to determine all applications in days with the average time ytd increasing to 70.5 days from 59 days in quarter 1. 9.09% of Member made decisions were against officer advice, one decision out of 11 decisions made ytd. The Authority has continued to see a fall in the number of planning applications approved with the % remaining under 80% at 74.73%.

In relation to the Document Management System, the department has encountered some issues with testing the GIS element and are working with the provider to resolve these issues.

Year to date for 2018/19 the average time taken to take enforcement action in days is 379 this reflects the ongoing work being carried out to address historic case files. Enforcement Officers have continued to carry out site visits and review case files in order to reduce the number of historic cases.

<u>Website</u>

The supplier for development of the new website has been selected. An inception meeting took place on the 05/10/18 and a project plan produced. Weekly calls are in place with the supplier.

Public Rights of Way

There has been 34% decrease in coast path concerns and 11% decrease in Inland Paths Rights Of Way concerns ytd compared to last year. The Rights of Way Improvement Plan 2018/28 consultation ended in August; PCNPA's Access Officer has been assisting Pembrokeshire County Council with evaluation of responses; summary of responses and amendment of final Plan.

<u>Centres</u>

Visitor Numbers are down across all sites compared to last year ytd, Castell Henllys has seen an 9.6% decrease on last year with Carew at 2.6% and Oriel y Parc at 1.6% having seen a smaller decrease in their visitor numbers. There has been a 2.7% decrease on last year in merchandise income generated from the Centres. There is a difference in performance across the sites, OYP has seen a 2% increase ytd, Carew has seen a 1.2% decrease and Castell Henllys has seen a decrease of 18% compared to last year.

Conservation

The LDP annual monitoring report showed a continuation from 2016/17 to 2017/18 of their being 0 approved developments contrary to landscape protection policies (LDP policy 8). Funding for the Authority's Stitch in Time project ends in March 2019. This project is the Authority's current delivery mechanism for addressing invasive species.

Buildings at Risk

The % of Buildings at risk in the Park area has fallen from 5.5% in quarter 1 to 4.8% in quarter 2.

Volunteering and Social Inclusion

There has been a 49% increase in the number of volunteer days ytd compared to last year. 392 volunteer days contributed ytd through Pathways Project. There has been a fall in number of active Voluntary Wardens, however this reflects work carried out to review active wardens and their inclusion on ThankU Database. There has been a 57% increase in the number of people engaged with through social inclusion activities.

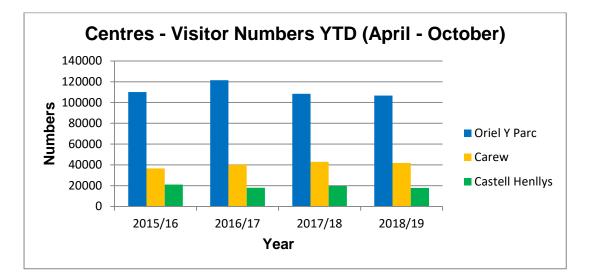
A number of actions are in amber or red. This relates to areas where further work is needed to progress activities during the remainder of the financial year.

RECOMMENDATION:

Members are requested to RECEIVE and COMMENT on the Performance Report.

(For further information contact Mair Thomas, Performance and Compliance Coordinator, on extension 4810)

| | | | Objectiv | ve 1 - Pros | sperity | | |
|--|--------------------|--|----------|-------------|---------|-------------|--|
| Data Available Monthly | | | | | | | |
| Measure | October 2017/18 | 2018/19 previous period - Septem ber | | | 2018/1 | 9 Currer | nt Period – October |
| | Actual | Actual | Actual | Target | RAG | Trend | Comments |
| LDP prep deviation from the dates specified in original Delivery Agreement in months | 2 | 0 | 0 | 0 | Green | → | Anticipating approval for submission at the National Park Authority meeting 28th November 2018. |
| # Visitors to Carew ytd | 42966 | 38634 | 41851 | BM | | | Decrease of 2.6% on last year ytd. |
| # Visitors to Castell Henllys ytd | 19706 | 16766 | 17807 | BM | | | Decrease of 9.6% on last year ytd. |
| # Visitors to Oriel y Parc ytd | 108368 | 98245 | 106635 | BM | | | Decrease of 1.6% on last year ytd. |
| # Social Media Followers | 35484 | 40609 | 40994 | 35000 | Green | ↑ | |
| # Main website users ytd | New Indicator | 201291 | 233786 | BD | | | New Indicator following discussions with communications to reflect Google Analytic Measures. See action - Development of New Website. |
| # Main website page views ytd | New Indicator | 715160 | 812115 | BD | | | New Indicator following discussions with communications to reflect Google Analytic Measures. See action - Development of New Website. |
| Pembrokeshire Coast Path – Trip Advisor Overall Rating 1-5 | 5 | 5 | 5 | 5 | Green | > | |
| % Authority Spend locally ytd | 51.09 | 47.91 | 48.15 | BM | | | £418195 spent in SA postcode. |
| % Invoices paid on time ytd (Average) | 97.42 | 97.37 | 97.02 | 97 | Green | ¥ | |



| Data Available Quarterly Measure | Q1 & Q2 2017/2018 (April – Sept) | Q1 2018/2019 (April - June) | 20 | 17/18 Curr | rent Perio | od – Q1 & | & Q2 2018/19 (April – Sept) |
|--|---|--------------------------------------|--------|------------|------------|-----------|--|
| | Actual | Actual | Actual | Target | RAG | Trend | Comments |
| % of all planning applications determined within time periods required ytd | 82.58 | 79.58 | 85.35 | 80 | Green | 1 | |
| Average time taken to determine all planning applicants in days ytd | 72.5 | 59 | 70.5 | <67 | Amber | ¥ | |
| % of Member made decisions against officer advice (recommendation) ytd | 4.35 | 14.29 | 9.09 | <5 | Red | 1 | 1 out of 11 decisions. The 1 decision was in Q1: Five Arches Car Park, South Parade, Tenby. |
| % of appeals dismissed ytd | 60 | 100 | 100 | >66 | Green | → | |

| Applications for costs at section 78 appeal upheld in the reporting period ytd | 1 | 0 | 0 | 0 | Green | > | |
|--|-----------------------------|-------------------------|--------------------------|-------|-------|--------------|--|
| % of planning applications determined under delegated power ytd | 91.29 | 95.07 | 95.97 | BM | | | |
| # planning applications registered ytd | 282 | 137 | 289 | Trend | | | |
| % of planning applications approved ytd | 82.95 | 76.76 | 74.73 | 90 | Red | $\mathbf{+}$ | |
| # filming enquiry requests ytd | 41 | 29 | 50 | Trend | | | |
| # filming enquiry licenses awarded ytd | 9 | 4 | 13 | BD | | | Locations included: Marloes Foreshore, St Brides Beach, Fresh Water East, Whitesands, Broadhaven, Druidstone, Carew Castle. |
| # Parkwise training sessions held ytd | 4 | 2 | 5 | 5 | Green | → | Yearly Target – 10. Q2 Sessions delivered to PCC TIC and Library staff. |
| # Attendees Parkwise training sessions ytd | 56 | 10 | 34 | 50 | Amber | ↑ | Yearly Target – 100. |
| # Participants at Dark Sky events held by the Authority ytd | 285 | 94 | 304 | BM | | | 17 Dark Sky events held ytd. Including Twilight at Stackpole, Brilliant Bats at the Bishop's Palace, Stargazing at Broad Haven South, Brilliant Bats at Carew, The Coast at Night, Twilight Tour at Carew. |
| # Visit Wales - year of themed event participants ytd | 4393 (Year of Legend) | 457 (Year of Sea) | 6795 (Year of Sea) | BM | | | Visit Wales - Year of the Sea. 246 Participants ytd in beach cleaning activities including 181 school children. |
| % of PROW open and Accessible and Meeting the quality standard ytd | 86.14 | 86.40 | 86.41 | 85 | Green | ^ | Minor increase due to survey update to reflect improvements made over the year. |
| # concerns on PROW standards ytd | 175 | 65 | 142 | Trend | | | 34% decrease in coast path concerns and 11% decrease in |

| | | | | | IPROW concerns ytd compared to last year. |
|--|------------------|----|-----|-------|--|
| # of stall holders participating in local fairs and events at OYP, Carew and Castell Henllys ytd | 147 | 50 | 132 | Trend | |
| # of Artists and Craft makers supported through Centres ytd | 11 | 3 | 10 | Trend | |
| # Work Experience Placement Sessions ytd | New Indicator | 6 | 17 | BD | Including year to date 3 sessions with Warden Team, 10 with Rangers Team and 4 with Direction Team. |

| Action | | | | |
|---|--|-------|----------|--|
| Action | Previous Period - September 2018/19 | | | Current Period – October 2018/19 |
| | RAG | RAG | Trend | Comments |
| Implementation of new online document management facility | Amber | Amber | → | The outstanding issues are currently being resolved with the supplier. |
| Carew Castle Café and Walled Garden development | Green | Green | → | We are in the planning stages of the Walled Garden development, currently finalising detailed drawings. Construction due to start in 2019. |
| Development of New Website | Amber | Green | 1 | Inception meeting held on 05/10. Weekly calls with supplier. Project plan produced. Next meeting scheduled for 26/10 |
| Implementation of new approaches to delivery of information and engagement with visitors in the south and north of the park. | Green | Green | → | Summer Rangers (North and South) ran a series of well attended events and activities. Industry workshops run (3 events) by Pembrokeshire Tourism with a generally positive response from the trade. Parkwise training delivered to Café Mor team (Fresh West). Celtic routes (Interreg) initiative underway with partners across Wales and Ireland with research activities recently undertaken. Revised interpretation plans commissioned for North |

| | | | | and South Pembs with trade engagement activities underway. Working with PCC to carry PCNP info' in the new H'west Library which will open later this year. Various 'Year of the Sea' activities and events underway. Part of wider PCC INTERREG bid entitled 'Rediscovering Ancient Connections' bid has been submitted. |
|--|-------|-------|----------|--|
| Development of New Rights of Way Improvement Plan | Green | Green | → | ROWIP 2018/28, evaluation of consultation responses completed and summary of responses prepared for NPA committee. |
| The Digital Park Project | Green | Green | → | Sofware purchased and app development under way. |
| Event Management Guidance (All Pembrokeshire) | Amber | Amber | → | Document with PCC and proof read and now with translators |
| Implementation of Visitor Safety Principles and priority actions within the Visitor Safety Strategy | Amber | Amber | → | Revised Health and Safety Policy going to NPA November 2018. Trial Visitor Safety Risk Assessment at Castell Henllys underway. |
| Delivery of volunteering opportunities through Pathways that develop work and career based skills | Green | Green | → | The Pathways project delivered 8 sessions in October with 50 participants taking part. The project continues to monitor and evaluate in terms of the 'value to beneficiaries'. The next round of evaluation will take place in December - this has been set-up with the Research and Practice Development Officer, Wales School for Social Care Research at Swansea University |
| Explore opportunities for developing work based learning, apprenticeship, training schemes, secondment opportunities across the Authority | Green | Green | → | One of the work streams of the Public Service Board. Pembrokeshire College and DWP are undertaking research across Pembrokeshire on work based learning. Findings from this research will inform approach developed by Authority. Public Services Board Meeting 20th November. |

Objective 2 – Resilience

| Data Available Quarterly | | | | | | | |
|---|---|--------------------------------------|------------|--------|-------|----------|---|
| Measure | Q1 & Q2 2017/2018 (April – Sept) | Q1 2018/2019 (April - June) | | | | | Q2 2018/19 (April – Sept) |
| | Actual | Actual | Actual | Target | RAG | Trend | Comments |
| % in line with Management Plan | 100 | 100 | 100 | 100 | Green | → | |
| HA - Invasive species removed at source/ injected ytd | 24.67 | 22.86 | 42.83 | BM | | | |
| # of applications for works to protected trees determined ytd | 33 | 12 | 22 | Trend | | | |
| # of new tree preservation orders made ytd | 2 | 0 | 5 | Trend | | | |
| # Volunteer Days – Conservation ytd | 335.16 | 210.5 | 423.5 | BM | | | All data now from the Events and Activities Database. |
| # Voluntary Wardens | 73 (Q2) | 64 (Q1) | 50 (Q2) | 70 | Red | → | Data now from ThankQ database - review of active wardens carried out. Voluntary Wardens North -13. Voluntary Wardens South - 14. Voluntary Wardens West - 8. Voluntary Wardens North West - 15. |
| # Attending volunteer study days ytd | 0 | 63 | 80 | | | | Broader definition than 2017/18 to include volunteer training not just volunteer study day attendees. Direct comparison not possible. |
| # Volunteer Days - Invasive Species work ytd | 69.16 | 67 | 119 | BM | | | Data now from the Events and Activities Database. |

| # Community Groups Involved with | 4 | 9 | 13 | BM |
|--|------|------|------|----|
| Invasive Species work this quarter ytd | (Q2) | (Q1) | (Q2) | |

| Data Available Annually | | | | | | | |
|--|---------|---------|--------|--------|-------|----------|--|
| Measure | 2015/16 | 2016/17 | | | | 2017/18 | |
| | Actual | Actual | Actual | Target | RAG | Trend | Comments |
| # of approved developments contrary to landscape protection policies (LDP policy 8) | 1 | 0 | 0 | 0 | Green | → | LDP Monitoring Report – 2017/18: 2 developments permitted contrary to any criterion in any one year. No approval has been given in 2017/18 contrary to Strategy Policy 8 Special Qualities. The target for this monitoring period has been met |

| Action Action | Previous Period - September 2018/19 | | | Current Period – October 2018/19 |
|---|--|-------|----------|---|
| | RAG | RAG | Trend | Comments |
| Involvement with Pembrokeshire Local Nature Partnership – Community Nature Recovery Plans | Amber | Amber | > | Continue to attend Partnership meetings. Allocating biodiversity small grants via Partnership. Funding for post is moving onto a competitive basis hence flagging amber. An internal bid for additional Pembrokeshire Nature Partnership support was banded B in the latest round. |
| Involvement in implementation of Foreshore Management Plan | Green | Green | → | Foreshore plan work for this year is now complete. We have an outline plan and we are making a financial contribution to the Wales Activity Mapping project being undertaken by Pembrokeshire Coastal Forum. This project will identify levels of recreational use, issues and 'hotspots' and will start to look at |

| | | | | recreational carrying capacity. The WAM project runs until December 2019 and will be consulting with many relevant coastal stakeholders, a more detailed foreshore management plan will be drawn up once the WAM project is complete. |
|--|-------|-------|----------|---|
| Submission of Funding Bids/ funding Bid Outcomes (Conservation and enhancement work) | Green | Green | → | Bid to Enabling Natural Resources and Well-being in Wales 2019- 23 fund being prepared for Stitch in Time continuation / development.3 internal nature conservation bids have been banded: Naturally Connected (A), Traditional Boundaries (A), Pembrokeshire Nature Partnership (B). |

Making a Difference: Guidance for Recreational Drone Users

PCNPA has released new drone guidance for recreational users that seeks to limit the disturbance the aerial devices can cause to protected wildlife.

The guidance will help recreational users of drones or Unmanned Aerial Vehicles (UAVs) to understand the impact their use could have on rare species, livestock and on other people's enjoyment

The guidance has been prepared in collaboration with partners including commercial drone operators, Pembrokeshire Coastal Forum, National Trust, Wildlife Trust of South and West Wales, Natural Resources Wales and Pembrokeshire County Council.



|--|

| Data Available Monthly | | | | | | | |
|-------------------------------|--------------------|--|----------------------------------|--------|-----|-------|--|
| Measure | October 2017/18 | 2018/19 previous period - Septem ber | 2018/19 Current Period – October | | | | |
| | Actual | Actual | Actual | Target | RAG | Trend | Comments |
| # of web walks downloaded ytd | 24487 | 29246 | 31630 | Trend | | | Most popular downloads ytd: Stackpole Head (Half Day) - 715. St David's Head (Half Day) - 591, Angle Peninsula (Half Day) - 562. There was an issue with Google Analytics in October 2017/18 which means direct comparison with data from 2017/18 from October onwards is not possible. |

| Data Available Quarterly | | | | | | | |
|--|---|--------------------------------------|---|--------|---------------------------|-------|---|
| Measure | Q1 & Q2 2017/2018 (April – Sept) | Q1 2018/2019 (April - June) | 2017/18 Current Period – Q1 & Q2 2018/19 (April – Sep | | Q2 2018/19 (April – Sept) | | |
| | Actual | Actual | Actual | Target | RAG | Trend | Comments |
| # Volunteer days ytd | 843.2 | 634.5 | 1253 | BM | | | All data now from Events and Activities Database. 392 volunteer days contributed ytd through Pathways Project. |
| # Participants in outdoor learning sessions ytd | 4719 | 2936 | 5156 | BM | | | |

| # Outdoor training sessions for teachers ytd | 5 | 2 | 3 | 5 | Red | ¥ | Yearly target – 10. Teacher training session delivered to various schools on delivering the new curriculum outdoors. |
|---|--------|-------|-------|------|-------|-------------|---|
| # Teachers trained in outdoor learning ytd | 46 | 5 | 23 | 25 | Amber | 1 | Yearly target – 50. |
| # Participants Walkability Scheme ytd | 1035 | 489 | 956 | 1150 | Amber | Ŷ | Yearly target – 2300. Groups involved in Walkability Sessions this quarter include Exercise Referral North and Central, Get Out Get active, Memory Café, MIND, REACH, Shalom House. 107 participants through open walkability sessions. |
| # group leaders trained through Walk leader training session ytd | 2 | 8 | 18 | 7 | Green | > | Yearly target – 14. |
| # of people using footpath (from fixed counters) ytd | 140912 | 56012 | - | | | | 7 Coast Path Counters and 4 Inland Rights of Way counters. Quarter 2 statistics for 2017/18 are expected in January. Q1 figure for 2017/18 was 62258. |
| <pre># participants engaged in physically active events and activities ytd</pre> | 18025 | 6151 | 21754 | BM | | | |
| # participants in walks led by rangers, centre staff and volunteers ytd | 1935 | 948 | 1819 | BM | | | |
| # participants engaged in fitness activities ytd | 112 | 0 | 0 | BM | | | |
| # School children (and young people) engaged in physically active sessions through education sessions ytd | 4661 | 2953 | 5246 | BM | | | |
| # School children (and young people) participating in walks led by PCNPA through education sessions ytd | 506 | 149 | 382 | BM | | | 25% decrease on last year. |

| % Schools in National Park engaged with physically active sessions ytd | 55.56 | 41.18 | 73.33 | BM | Figures take into account school - amalgamations, closures and openings. |
|--|-------|-------|-------|----|--|
| % Schools in Pembrokeshire engaged with physically active sessions ytd | 55.71 | 41.18 | 56.25 | BM | Figures take into account school - amalgamations, closures and openings. |
| % of Housing Units approved that are affordable ytd | 16.67 | 0 | 19.35 | | |
| # Affordable Housing Units approved ytd | 9 | 0 | 6 | | |

| Action | | | | | | | |
|---|--|----------------------------------|----------|---|--|--|--|
| Action | Previous Period - September 2018/19 | Current Period – October 2018/19 | | | | | |
| | RAG | RAG | Trend | Comments | | | |
| Work with West Wales Nature Based Health Network | Green | Green | → | Planning for next network event in progress. Working with WWAMH to put more detail on potential co-ordinator role. | | | |
| Development of evidence base to support health and well-being policy and project work. | Green | Green | → | List of research studies completed and circulated to key partners. Informal round robin being complied for policy and evidence based practice for walking in nature. | | | |
| Delivery of Pathways Project and development of volunteer ambassadors and volunteer walk leaders | Amber | Amber | → | The number of participants in the Pathways project continues to grow. The project team are working on starting up a north Pembrokeshire group with an initial taster day held earlier this month and a second one planned for late November. No further progress re the Ambassadors programme, although a Volunteer Task Description has been completed for the role with recruitment likely to start early in 2019. The most recent Walk Leader Training course took place in September (6 attendees) and will be run again in March/April 2019. | | | |
| Investigate the feasibility of First 1000 Days Pilot. | Green | Green | → | A more detailed project brief, created in September, has been shared with potential partners with a view to identifying delivery | | | |

| | | | | mechanisms and resources to support their work. Potential partners include the County Council's play team. External resources are being sought to deliver the project. |
|--|-------|-------|----------|---|
| Development of Health Resources Information with a focus on running | Amber | Amber | → | Meeting with PHW identified that map/posters of 'health and wellbeing' resources in the NP for display in public spaces such as GP surgeries would be worth further development. No additional progress to date. |
| Let's Walk Pembrokeshire Initiative | Green | Green | → | Potential for joint walking festival in May 2019 being discussed with WCP and Ramblers Cymru. |

| Objective 4 – Equality |
|------------------------|
| |

| Data Available Monthly | | | | | | | | |
|---|--------------------|--|--------|--------|-----|-------|---|--|
| Measure | October 2017/18 | 2018/19 previous period - Septem ber | | | | | | |
| | Actual | Actual | Actual | Target | RAG | Trend | Comments | |
| # of web wheelchair walks downloaded | 2132 | 2931 | 3166 | Trend | | | Most popular downloads this ytd: Abereiddu Blue Lagoon - 423. Stack Rocks St Govan's - 261, Abermawr - 251. There was an issue with Google Analytics in October 2017/18 which meand direct comparison with data from 2017/18 from October onwards is not possible. | |

| Data Available Quarterly Measure | Q1 & Q2 2017/2018 (April – Sept) | Q1 2018/2019 (April - June) | 201 | 17/18 Current Period – Q1 &Q2 2018/19 (April – Sept) | | | | |
|---|---|--------------------------------------|--------|--|-------|-------|----------|--|
| | Actual | Actual | Actual | Target | RAG | Trend | Comments | |
| # Equality Impact Assessment Screenings completed ytd | 0 | 0 | 0 | Trend | | | | |
| # Equality Impact Assessments completed ytd | 1 | 0 | 0 | Trend | | | | |
| % Workforce Equality Monitoring Information Completed on Pobl y Parc ytd | 73.0 | 78.3 | 78.4 | 70 | Green | 1 | | |

| # people engaged with through social inclusion activities ytd | 1196 | 981 | 1882 | BM | | | 459 people engaged through Pathways Project including individuals and people engaged through following groups - Hafan Cymru, Cyfle Cymru, The VC Gallery, Youth Rangers, Elliots Hill Care Ltd, Memory Clinic (Hywel Dda Health Board). |
|---|------------|-----------|-----------|----|-------|----------|---|
| # of active Youth Rangers this quarter | 12 (Q1) | 7 (Q1) | 9 (Q2) | 15 | Amber | ↑ | Work ongoing to recruit new Youth Rangers. Including presentation to Haverfordwest High and liaising with Pembrokeshire College. Facing some recruitment challenges. |
| # participants engaged with through social inclusion work with young people ytd | 183 | 304 | 532 | BM | | | |

| Action | | | | | | | |
|--|--|-------|----------|--|--|--|--|
| Action | Previous Period - September 2018/19 | | | | | | |
| | RAG | RAG | Trend | Comments | | | |
| Implementation of actions identified from audit of customer facing and promotional services to identify gaps in service delivery and barriers for specific groups. | Amber | Amber | → | Template for Audit being developed. | | | |
| Equality Monitoring Data on applicants reported, analysed and actions identified annually | Green | Green | → | Equality Monitoring Data on applicants, analysed and actions identified annually; first priority has been implementation of online recruitment/ATS, due 6 November 2018. | | | |

| Development in terms of changes to NJC scales | Green | Green | → | Communication/consultation on the changes /challenges / opportunities arising from year 2 of the NJC pay award was carried out with staff, Leadership Team and Members at Forum. Recent guidance from NJC re assimilation to new pay spine has been reviewed, and an ideas sharing exercise undertaken with PCC. |
|--|-------|-------|----------|--|
| Realignment of Social Inclusion work to take into account issues relating to rural poverty | Amber | Amber | > | Rural isolation has been considered in the development of new work. The topic will be discussed as part of the work of the Authority's Health and wellbeing group over the coming months. |
| Work with partners to promote accessible and inclusive tourism | Green | Green | → | Site visits in progress. |
| Implement engagement model for young people in the preparation of the National Park Management Plan. | Amber | Amber | → | Youth Rangers to present Youth Manifesto to Members at NPA on the 28th of November. Youth Rangers presented Mainfesto to Haverfordwest High and will be presenting it to Pembrokeshire Youth Assembly in January. December session planned with Youth Rangers on NPMP pre consultation work. |

Objective 5 – Community

| Data Available Quarterly | | | | | | | |
|---|---|--------------------------------------|--|--------|-----|-------|--|
| Measure | Q1 & Q2 2017/2018 (April – Sept) | Q1 2018/2019 (April - June) | 2017/18 Current Period – Q1 &Q2 2018/19 (April – Sept) | | | | |
| | Actual | Actual | Actual | Target | RAG | Trend | Comments |
| # attending pop up events ytd | 623 | 0 | 2094 | BM | | | Includes beach activities and engagement delivered by North and South Summer Rangers. |
| # social action days ytd | N/A | 254.5 | 482.5 | BD | | | |
| # Community Project/ Engagement Activities ytd (E & D database only) | 194 | 122 | 236 | BM | | | |
| # Community events and fairs held at centres ytd | 6 | 2 | 6 | BM | | | 790 people attended the Summer Fayre at Carew and 1250 people attended the Summer Fayre at OYP. |
| # Community groups using Oriel Y Parc this quarter | 3 (Q2) | 4 (Q1) | 3 (Q2) | BM | | | Memory café , brushstrokes art group and OYP art club |
| % of enforcement cases investigated (within 84 days) ytd | 73.75 | 87.04 | 79.31 | BM | | | |
| Average time taken to investigate enforcement cases in days ytd | 125 | 143 | 192 | BM | | | |
| Average time taken to take enforcement action in days ytd | 157 | 323 | 379.5 | BM | | | |
| <pre># retrospective planning applications registered ytd</pre> | New Indicator | 10 | 19 | BD | | | |

| Action | Action | | | | | | | | |
|--|--|-------|----------|--|--|--|--|--|--|
| Action | Previous Period - September 2018/19 | | | Current Period – October 2018/19 | | | | | |
| | RAG | RAG | Trend | Comments | | | | | |
| National Park Management Plan | Green | Green | → | Challenges / opportunities tables and mapbook being translated, due mid-November. Matching NPA staff to partner organisations (list approved by NPA 20th June 2018) for informal engagement on this discussion paper. | | | | | |
| Pilot of new engagement methods identified in engagement action plan | Green | Green | → | Testing of new approaches being trialled through NPMP review pre consultation engagement work. Session held with Gypsies and Traveller Young People through Travelling Ahead Project at Carew Castle. Session arranged for December for Youth Rangers. | | | | | |
| Work internally and with others including the Public Services Board to develop innovative solutions to the challenges of rurality | Green | Green | → | Discussions and plans for 8 work streams being progressed by PSB. A number of work streams touch on issue of rurality. Meeting of potential partners through PSB to look at different forms of delivery of service - North Pembs. Public Services Board meeting 20 th November. | | | | | |
| Engagement with Young Farmers and other Community Groups in the park to restore historic sites of interest | Green | Green | → | Meeting with owner of Caerbwdi Mill and volunteers have been organised with West Ranger for vegetation clearance around and on the monument. Volunteers organised with North Ranger for Crugiau Cemmaes clearance and plan in place for future work on Wern camp with local community. Meeting with Preseli heartlands stakeholders with plans to restore some site in the Preseli area. | | | | | |
| Work to engage with new community groups and communities through INNS | Amber | Amber | > | Funding for the Stitch in Time project ends in March 2019. The Stitch in Time project is the Authority's sole delivery mechanism for addressing invasive species in the National Park. Without project continuity, target invasive species in the action areas will go largely unchecked and the value of financial and volunteer time investment will be eroded. Landowner goodwill (also beneficial outside of the project) may be lost.15 landowners engaged in October via farm/land visits or phone calls regarding access to survey Gupton/Stem Bridge/Chapel Hill catchment i.e. water that flows | | | | | |

| | | | | onto Freshwater West beach. |
|---|-------|-------|----------|--|
| Interpretation projects involving and supporting community groups to tell their stories about the National Park | Amber | Amber | → | Interpretation Officer had initial meeting at Carew Cheriton to discuss content for a panel. |
| Clear backlog of historical enforcement cases | Amber | Green | 1 | Officers are continuing to work on the backlog |

Snapshot of Authority Engagement Work with Communities (August - September)

| Engagemer | nt work with Communities (August - September): North and boundary areas of the Park |
|-----------|--|
| August | Rangers: Stall at Fishguard North Pembs Agricultural Show and Nevern Agricultural Show |
| | Summer Rangers: Attending Nevern Show and info point on Newport Beach |
| | Direction: Newport Paths Group volunteer work at Pwll for Stitch in Time Project and Friends of the National Park removing |
| | invasive species in the Cwm Gwaun Area |
| | Pathways and Voluntary Wardens North: Working on footpaths in Newport |
| September | Voluntary Wardens North: Beach litter picks at Newport Sands, Pwll Gwylog and Pwll Landdu. |
| - | Rangers: Talk to Point Youth Centre |
| | Interpretation: Interpretation Officer working with Dinas Community Group to provide interpretation at the old school |

| Engagemer | nt work with Communities (August - September): West and boundary areas of the Park | | | | | | | |
|---|---|--|--|--|--|--|--|--|
| August | Rangers: Stall at Marloes and St Brides Summer Fete | | | | | | | |
| | Rangers: Friends of the National Park and Pathways volunteers repairing Llanwnda church wall. | | | | | | | |
| | OYP: Summer Fayre and promotion of Seafood Barbeque at café at OYP | | | | | | | |
| Rangers: Public seawatch at Wooltack point. Event charged - all profits to Marloes Church Trust | | | | | | | | |
| | Voluntary Wardens South West: Strimming and raking grass at Sandy Hill Chapel | | | | | | | |
| September | Rangers: Talks to St Brides Bondholders | | | | | | | |
| | Rangers: Beach clean at Marloes Sands with Voluntary Wardens | | | | | | | |

| Engagemer | Engagement work with Communities (August - September): South and boundary areas of the Park | | | | | | |
|-----------|---|--|--|--|--|--|--|
| August | Discovery: Castlemartin by Minibus session with Tenby Camera Club | | | | | | |
| | Carew: Summer Fayre at Carew | | | | | | |
| | Rangers: Beach clean with volunteers in Stackpole and Castlemartin community council area | | | | | | |

| September | Rangers: Talk on climate change to Saundersfoot WI |
|-----------|---|
| | Voluntary Wardens South: Raking meadows at Cheriton Church |
| | Interpretation Officer working with members of Carew community to interpret St Marys Church, Carew Cheriton |

Engagement work with Communities (August - September): Communities Outside of the Park or Park Wide Area

| August | Community Initiatives: PCNPA staff organised a successful display of heathland bedding at the Pembrokeshire County Show on the Mid and West Wales Fire and Rescue Service stand. The display generated significant publicity with PCNPA coordinating the provision of bedding material. Promotion of PCNPA offer to help support community events through suspending charges in each of its charging car parks for up three days in each calendar year, as long as the request is supported by the local community council. Summer Rangers: Attending Cardigan Show. Engagement: Running NPA stand at Pembrokeshire County Show, Pembs Play Day and ATEB big day out. |
|-----------|---|
| September | Direction and DM: Dark Skies Seminar for Community Councils Discovery: Castlemartin by Minibus session with South Pembrokeshire Wildlife Trust Group and Castle Martin by Foot Sessions for Aberdare Walking Group and Pembrokeshire Ramblers. Rangers: Working with Transition Haverfordwest on Scrub clearance & cutting of a community orchard. |

| Engagemer | Engagement work with Communities (August - September): Social Inclusion/ Health and Well-being | | | | | | |
|-----------|--|--|--|--|--|--|--|
| August | Castell Henllys: Croeso Abergwaun took a refugee family plus volunteers to CH on the 9th August. There were 11 in the group who all were given free entry. | | | | | | |
| | Walkability: Walkability Sessions with range of groups and open sessions, including De Clare Court, REACH, Open Walkability Group, Exercise Referral Central, MIND, Exercise Referral Central, Pembrokes Dock Open Walkability, Point Youth Centre, VC Gallery, Duke of Edinburgh Award Open Group | | | | | | |
| September | at farm in St Davids area. Rangers: Seal Walk for St Davids Care in the Community | | | | | | |
| | Walkability: Walkability Sessions with range of groups and open sessions | | | | | | |

| Ob | jective | 4 – | Culture |
|----|---------|-----|---------|
|----|---------|-----|---------|

| Measure | October | 2018/19 | 2018/19 Current Period – October | | | | | | | |
|---|---------|---------------------------------------|----------------------------------|--------|-------|-------------|--|--|--|--|
| | 2017/18 | previous period - Septembe r | - | | | | | | | |
| | Actual | Actual | Actual | Target | RAG | Trend | Comments | | | |
| # Gallery visitors ytd | 20312 | 15562 | 17352 | BM | | | Decrease of 15% compared to last year. | | | |
| Carew Trip Advisor Overall Rating 1-5 | 4.5 | 4.5 | 4.5 | 4.5 | Green | > | | | | |
| Castell Henllys Trip Advisor Overall Rating 1-5 | 4.5 | 4.5 | 4.5 | 4.5 | Green | > | | | | |
| Oriel Y Parc Trip Advisor Rating 1-5 | 4.5 | 4.5 | 4.5 | 4.5 | Green | → | | | | |
| # new sites communities involved with ytd | 29 | 74 | 99 | BM | | | Set up meeting with Caerbwdi mill owner, agreeing to allow volunteers to undertake vegetation clearance. Community Archaeologist gave a presentation regarding heritage site of the Preseli hills at the Preseli Heartlands launch (where around 22 sites were discussed). We ran and archaeology training weekend for voluntary wardens at Llangolman and Penrhyn primary school visited the Bronze Age barrows in Hundleton. | | | |

| Measure | Q1 & Q2 Q1 2017/18 Current Period – Q1 & 2017/18 Current Period – Q1 & 2017/2018 (April – (April - Sept) June) | | | | | d – Q1 8 | 22 2018/19 (April – Sept) |
|---|--|--------|--------|--------|-------|----------|--|
| | Actual | Actual | Actual | Target | RAG | Trend | Comments |
| # participants in historical activities and events ytd | 10656 | 3267 | 12268 | BM | | | |
| Castell Henllys - # School children (and young people) engaged with through education programme ytd | 1753 | 1094 | 1945 | BM | | | 10% increase on last year. |
| Carew - # School children (and young people) engaged with through education programme ytd | 834 | 513 | 974 | BM | | | 17% increase on last year. |
| % Buildings at Risk | 5.7 | 5.5 | 4.8 | <6 | Green | ↑ | |
| # Activities and events delivered Welsh ytd | 5 | 20 | 34 | BM | | | |
| # participants in activities and events delivered in Welsh ytd | 25 | 168 | 438 | BM | | | In addition both the North and South summer rangers were bilingual and able to communicate with Public in Welsh and English. |
| # School sessions delivered in Welsh ytd | 28 | 32 | 50 | BM | | | 79% increase on last year. Figures include bilingual sessions delivered with Pembrokeshire College. |
| # School Children attending school sessions delivered in Welsh ytd | 673 | 810 | 1274 | BM | | | 89% increase on last year. Figures include bilingual sessions delivered with Pembrokeshire College. |

| Action | | | | | | | |
|---|--|----------------------------------|----------|--|--|--|--|
| Action | Previous Period - September 2018/19 | Current Period – October 2018/19 | | | | | |
| | RAG | RAG | Trend | Comments | | | |
| Develop gateways to the National Park, both inside the Park and in nearby areas | Amber | Amber | → | Completed site audits in the south. Hoping to write report during November and December which will include raw data as well as observations and opportunities. | | | |
| Delivery of Criw Celf project, increasing access to the arts for school children at Oriel Y Parc | Green | Green | → | Nothing to report other than visit to Criw Celf AGM to discuss plans for the spring delivery of master classes. | | | |
| Refresh strategy for work with National Museum of Wales | Amber | Amber | → | Meeting between PCNPA and NMW to discuss service level agreement 4/10/18. Service Level Agreement to be presented to NPA in January 2019 and NMW Board in December. | | | |
| Involve education/ social inclusion groups and wardens in the building of the round houses at Castell Henllys | Green | Green | → | Had a session with Plas Dwbl regarding decorating house with Celtic art- introduced them to some works so they can start designing something for the first house. Have been advising the buildings officer regarding design of the new house. | | | |
| Delivery of Heritage Guardians/ Arwyr Amser SDF Project | Green | Green | → | Delivered 4 sessions at Croesgoch primary school (two interpretation, artefact handling and test pitting. Delivered site visit session and interpretation session at Penrhyn and conducted site visit with St Dogmaels primary school. | | | |
| Implementation of Welsh Language Strategy | Amber | Amber | → | Report to January NPA on strategy action plan. | | | |

Making a Difference: Heritage Guardians Project - Bro Ingli Primary School, Llanychllwydog Primary School and Puncheston Primary School

The aim of this project is to encourage and work with local primary schools within the National park to 'adopt' a local heritage monument where they can help improve the appearance, access, awareness, monitoring and interpretation of the site.

From January until July, the Authority's Community Archaeologist delivered the entire sessions of the Heritage Guardians project to Bro Ingli (30 pupils) Llanychllwydog (15 pupils) and Puncheston (30 pupils) primary schools. The sessions included:

- an introduction to archaeology and their local heritage
- artefact handling;
- archaeological excavation and metal detecting
- visits to local monuments and condition monitoring of sites.
- interpretation workshop and the creation of the interpretation.

From these sessions the pupils gained knowledge about archaeology and techniques about learning about the past, how to identify problems with monuments (such as vegetation growth) and what can be done to resolve the issue. For example, Wern Camp was identified as being at risk from gorse growth and the vegetation clearance of the camp will be undertaken by volunteers and hopefully the school later on in the year. Furthermore, each school produced a form of interpretation for the sites they visited/ learnt about. Bro Ingli pupils produced posters about Carreg Coetan Arthur and the Old Castle as well as some documentary films on their iPads; Puncheston school produced a documentary style radio show about Wern Camp and Castell Mael as well as posters and Llanychllwydog produced, acted and filmed a time travelling epic about the Iron Age enclosure in Allt Pengegin.

The site visits and condition monitoring with the children proved well in creating new and positive relationships with landowners as well as engaging the children and the teacher with the historic environment near their school and within their locality.

The archaeological test pit showed the children the impact that humans have on the land. There was a number of modern 'artefacts' found such as sweet wrappers, parts of plastic cups or forks and aluminium cans which made the children think about what they throw away and how long it survives in the ground.

At the end of the project many of the children commented on how they enjoyed learning about the past in a more practical way. Some even stated that they have started to dig in their garden to find the archaeology of their house. It was great to hear back that some of the children had taken their parents to visit the sites that they had visited on their trip, and how they told their parents about the history of the site.

| Data Available Monthly | | | | | | | | |
|--|--------------------|--|----------------------------------|--------|-----|-------|---|--|
| Measure | October 2017/18 | 2018/19 previous period - Septembe r | 2018/19 Current Period – October | | | | | |
| | Actual | Actual | Actual | Target | RAG | Trend | Comments | |
| # Changing Coast photo submissions | 523 | 479 | 506 | BM | | | | |
| # Vulnerable Landscapes photo submissions | New Indicator | 0 | 0 | BD | | | No Submissions. Post in remote location. Heritage Watch work is being carried out in partnership with Dyfed Powys Police. | |

| Data Available Quarterly Measure | Q1 & Q2 2017/2018 (April – Sept) | Q1 2018/2019 (April - June) | 2017/18 Current Period – Q1 &Q2 2018/19 (April – Sept) | | | | &Q2 2018/19 (April – Sept) |
|-------------------------------------|---|--------------------------------------|--|--------|-----|-------|--|
| | Actual | Actual | Actual | Target | RAG | Trend | Comments |
| % SDF allocated ytd | 80.04 | 24.10 | 24.10 | | | | Allocated for 2018-19 was £24,097 i.e. SDF 0375 -£6,530 SDF 0376 -£1861 and SDF 0377 - £15,706. No SDF allocated in Q2. SDF post now vacant after being filled for short period of time. Discussions with PLANED looking at potential for them to provide grant administration |

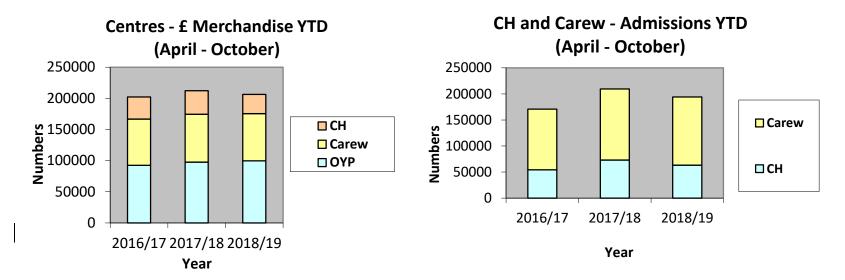
| | | | | | | | services for SDF. PLANED currently administer Little Green Grants section of the SDF fund on our behalf. |
|---|-------|-------|-------|----|-------|--------------|---|
| Schools average feedback rating (1-11) ytd | 9.9 | 9.9 | 9.9 | 10 | Amber | → | |
| # School children (and young people) engaged with through education programme | 4938 | 3110 | 5403 | BM | | | 9% increase compared to last year. |
| Public Average feedback rating (1-11) | 10.20 | 10.43 | 10.39 | 10 | Green | $\mathbf{+}$ | |
| <pre># participants events and activities programme (public)</pre> | 18776 | 6732 | 26770 | BM | | | |
| # John Muir Family Awards awarded | 0 | 0 | 0 | 7 | Red | > | Reviewing Award due to continued trend of 0 completion rate. |
| # Volunteer days – Conservation Wildlife survey or Monitoring | N/A | 3 | 58 | BD | | | Includes: Butterfly transect carried out by Voluntary Wardens. Shoresearch surveys. Public seawatch at Wooltack point. |

| Action | | | | | | | | |
|--|---|-------------------------------|-------------|--|--|--|--|--|
| Action | Previous Period – September 2018 | Current Period – October 2018 | | | | | | |
| | RAG | RAG | Trend | Comments | | | | |
| Review resource efficiency within the Authority | Red | Red | > | SDF Officer was due to lead on work in this area. Low Carbon Pembrokeshire project as part of PSB wellbeing plan – Authority will carry out NRW Carbon Survey as a baseline. | | | | |
| Greening our Fleet – Management and Procurement | Red | Amber | 1 | Awaiting action by newly appointed Fleet Management Company | | | | |
| Confirmation of continued support for | Green | Green | → | Funding confirmed 2018/19. Awaiting budget to be set regarding | | | | |

| bus service (Greenways) | | | | 2018/19. Members budget workshop set for 5th December. |
|---|-------|-------|----------|--|
| Work with Partners to develop network of Electric Vehicle Charging Points | Amber | Green | 1 | £30,000 budget allocated from capital programme. 2 double points at 2 sites. |
| New Action: Water Refill Station Project | Green | Green | → | TAIS full application submitted for 7 at an estimated cost of 4k per installation, we await the outcome. |
| Use of interpretation to increase awareness of impact of Marine litter on our wildlife and coastline | Green | Green | → | Coast exhibition continuing to attract visitors. From November there will be an option for visitors to make a pledge for plastic, and tie it on to a sculpture. Questionnaires will be done with visitors from November. |
| Development of Citizen science pilot | Green | Green | → | The project proposal for Citizen Science received a 'B' listing as part of the recent project prioritisation process. Opportunities to take this work forward are being reviewed by the Discovery Team Leader |
| Work with local Public Services Board (PSB) on development of Environmental and Climate Change Risk Assessment for Pembrokeshire | Green | Green | → | This is one of the eight integrated projects identified in the Well- being Plan for Pembrokeshire (May 2018). Natural Resources Wales is coordinating the project for the Public Services Board. |
| Adverse Weather Plan | Amber | Red | ¥ | Not started. |

| Governance | and | Financial | Stability |
|------------|-----|-----------|-----------|
|------------|-----|-----------|-----------|

| Data Available Monthly | | | | | | | |
|---|--------------------|--|--|--------|-------|----------|--|
| Measure | October 2017/18 | 2018/19 previous period - September | 2018/19 Current Period – October 2018/19 | | | | |
| | Actual | Actual | Actual | Target | RAG | Trend | Comments |
| Members attendance ytd | 76.06 | 79.29 | 81.62 | 75 | Green | ^ | |
| % Members Training ytd | 57.14 | 64.44 | 67.59 | 65 | Green | 1 | |
| % Positive/ neutral media coverage ytd | 99.45 | 99.57 | 99.52 | 80 | Green | → | |
| £ Centres Merchandise ytd | 212132.71 | 190488.23 | 206316.03 | BM | | | 2.7% decrease on last year. Different picture across different sites, OYP has seen 2% increase ytd, Carew has seen a 1.2% decrease and Castell Henllys has seen a decrease of 18% compared to last year. |
| £ Admissions Carew & CH ytd | 209474.22 | 180506.87 | 194215.20 | BM | | | 7.3% decrease on last year. |
| £ Centres Other Income ytd | 55798.49 | 49339.04 | 57999.00 | BM | | | 3.9% increase on last year. |
| £ Cafe Rental Income - CH and OYP ytd | - | 10500 | 21000 | BD | | | |
| £ Carew Cafe Sales Income ytd | - | 39124.85 | 46001.02 | BD | | | Nest Tearoom at Carew opened in mid July. Tearoom being run by the Authority. |



| Data Available Quarterly | | | | | | | |
|--|---|--------------------------------------|--------|------------|-----------|-----------|--|
| Measure | Q1 & Q2 2017/2018 (April – Sept) | Q1 2018/2019 (April - June) | 201 | 17/18 Curr | ent Perio | od – Q1 8 | &Q2 2018/19 (April – Sept) |
| | Actual | Actual | Actual | Target | RAG | Trend | Comments |
| Days lost/fte quarterly | 1.38 | 1.19 | 1.08 | 1.5 | Green | 1 | For trends relating to long term and short term sickness see Health and Safety Annual Report. |
| # RIDDOR ytd | 0 | 0 | 0 | 0 | Green | → | |
| # Accidents (Injury) over 3 days/ up to 7 days absence ytd | 0 | 0 | 1 | 0 | Amber | ¥ | |
| # Accidents (Injury) Minor ytd | 11 | 2 | 11 | Trend | | | |
| # Vehicle damage ytd | 6 | 4 | 12 | Trend | | | |
| # Conflict incidents ytd | 1 | 0 | 0 | Trend | | | |

| # Safeguarding incidents ytd | 0 | 0 | 0 | Trend | | | |
|---|-------|-------|-------|-------|-------|-------------|---|
| # Complaints concerning the Welsh Language made to the Authority ytd | 0 | 0 | 0 | BM | | | |
| # Complaints to Welsh Language Commissioner regarding alleged failure to comply with Welsh Language Standards ytd | 1 | 0 | 0 | 0 | Green | → | |
| % of new and vacant posts advertised Welsh Language essential | 41.18 | 50.00 | 46.15 | BM | | | |
| # of Freedom of Information requests ytd | 3 | 2 | 7 | Trend | | | |
| % of FOI responses within required timeframe ytd | 100 | 100 | 100 | 100 | Green | > | |
| # of Environmental Information Regs requests ytd | 7 | 3 | 3 | Trend | | | |
| % of EIR responses within required timeframe ytd | 100 | 100 | 100 | 100 | Green | → | |
| # of SAR requests ytd | 0 | 0 | 0 | Trend | | | |
| % of SAR responses within required timeframe ytd | - | - | - | 100 | - | - | No Subject Access Requests received in Q1 and Q2. |

| Action | | | | |
|--|---|-------|----------|---|
| Action | Previous Period - Septembe r 2018 | | | Current Period – October 2018 |
| | RAG | RAG | Trend | Comments |
| Action Wales Audit Office pilot recommendations on scrutiny, internal and external communication, engagement, appraisals process, equality and the Welsh Language. | Green | Green | → | Internal communication - First Internal Newsletter has been sent out. External Communication and Engagement - New website in development. Testing new approaches to engagement through National Park Management Plan development. |

| Include standard section on committee reports on implication for 5 ways of working | Amber | Amber | → | Not initiated, format for template for committee to be looked at. Chief Executive to discuss with Governance Team. |
|--|-------|-------|----------|--|
| Participate in engagement opportunities on designated landscapes provided by the Welsh Government. | Green | Green | > | Partnership work on project to tackle biodiversity between National Park Authority, AOBs, NRW, third sector and farming unions. NPW seminar will focus on the challenges identified in Welsh Government's Priorities Policy Statement, with speakers from Business Community, public health, renewable energy sector and third sector organisations. |
| Achieving Advanced Members Charter | Amber | Amber | → | Member Development Strategy Working Group has agreed for a report to go to January NPA on formation of Committee to drive forward Member support and development programme. |
| Annual performance reports on Welsh Language Standards | Green | Green | → | Report submitted to Welsh Language Commissioner. Action Complete. |
| Annual Equality Report | Green | Green | → | Equality Performance Report 2016/17 has been incorporated into the draft Annual Report on Well-being Objectives/ Improvement Plan 2. Report published on website following approval in August NPA. |
| Support Staff to deliver on General Data Protection Regulations Compliance | Amber | Amber | → | Accountability measures being progressed - Data Protection Guidance for Staff drafted, data protection breach form for staff drafted, Data Impact Assessments and Data Register being reviewed. Staff engaging with process and seeking guidance where needed. Awaiting ICO guidance on Data Protection Act. Meeting arranged for November with relevant staff to look at photo consent. |
| Development of Fundraising Strategy | Green | Green | → | Fundraising strategy has been developed and is currently being implemented. Action Complete. |
| Creation of Authority Wide framework to help prioritise projects for funding opportunities. | Green | Green | → | All 8 projects that were submitted in the 2nd round of prioritisations have been now reviewed and scored. 4 projects were scored as Band A, meaning they should be prioritised for funding. 3 projects scored as Band B and 1 |

| | | | | project as a Band C. |
|------------------------------|-------|-------|----------|--|
| Establish a Charitable Trust | Green | Green | → | Work continues to set up PCNPT infrastructure in preparation for public launch of the charity in Spring 2019. The Board of Trustees are meeting every 2 months to agree policy, process and operational plans. |