Report No 03/21 Audit & Corporate Services Review Committee

REPORT OF FINANCE MANAGER

SUBJECT: BUDGET PERFORMANCE REPORT 9 MONTHS TO DECEMBER 2020

Revenue Budget

The detailed net revenue budget for the 9 months to 31st December 2020 is presented in Appendix 1, with the summary by service area as follows:

	Net Budget 2020/21	Dec 20 Profiled Budget	Dec 20 Actual & Committed	Variance	% Variance
Conservation of the Natural	404.055	225 000	254.004	45.070	4 50/
Environment	431,355	335,989	351,061	-15,072	-4.5%
Conservation of the Historic & Cultural Env't	116,691	84,674	74,025	10,649	12.6%
Development Management	284,077	200,901	141,536	59,365	29.5%
Forward Planning & Communities	305,944	224,115	225,796	-1,681	-0.8%
Promoting Understanding & Enjoyment	986,609	574,407	719,269	-144,862	-25.2%
Recreation & Park Management	-58,868	4,332	139,883	-135,551	-3129.1%
Rangers, Estates & Volunteers	1,047,182	735,821	703,327	32,494	4.4%
Democratic Representation & Management	893,901	571,333	542,316	29,017	5.1%
Service Management & Support Services	1,287,934	876,592	781,576	95,016	10.8%
Net Cost of Services	5,294,824	3,608,164	3,678,789	-70,625	-2.0%

As at 31st December 2020 the Authority's net revenue actual and committed expenditure was £3,679k, £71k (2.0%) over the profiled budget of £3,608k. The main reasons for the variance of actual expenditure against budget for each Service department are as follows:

- Conservation of the Natural Environment (£15k over budget). While the Cilrhedyn Woodland Centre remained close for the first quarter orders for countryside furniture are running on budget these have yet to be reflected as recorded sales and this contributed to the budget shortfall. Conservation grant payments are currently also running behind budget.
- Conservation of Cultural Heritage (£11k under budget). The variances in the Conservation of Cultural Heritage service are considered minor and arise from budget profiling.

- Development Management (£59k under budget). Within Development Management planning fee, land searches and pre application fees income of £169k are up £24k versus budget and £28k against the same period for 2019/20. This coupled with savings in salary, travel, professional fees and advertising costs and job retention scheme grant income has resulted in the under spend.
- Forward Planning & Communities (£2k over budget). The Development Plans service is running to budget. Under the Sustainable landscape Sustainable Place grant scheme an additional £50k has been awarded to the SDF programme to support community based projects that will help offset carbon.

Promoting & Understanding (£145k over budget).

The table that follows shows the current year budget, actual and prior years' figures for merchandise sales, admissions income and car park income for the 9 months ended 31st December 2020. Total Merchandise income of £74k is £139k below budget and £139k versus 2019/20. Total Admission income of £69k is below budget by £131k and £141k against the comparable period for 2019/20. Carew Castle, Castell Henllys and Oriel Y Parc remained closed until the end of the first quarter. The sites obtained the official UK tourism and hospitality mark, "We're Good To Go", clearance and then had a phased reopening. However in line with COVID secure guidelines victor numbers were restricted throughout the remainder of the period with visitor bookings being made via a new online booking system. Centres were again closed during autumn "firebreak" period and will probably remain closed until the mid or the end of March 2021. Most staff across the Visitor Services Team remain furloughed.

Financial support for the 1st quarter loss of income from the centres was awarded by the Welsh Government and this amounted to £100k. The claim was based on the shortfall of 1st quarter shortfall compared to the similar period in 2019/20.

The Authority, along with its Irish and Welsh partners, successfully submitted bids for phase 2 of both the Ancient Connections and Celtic Roots E.U. funded Projects. In the NPA meeting in December 2020 members to endorsed PCNPA's contributions to Phase 2 of both initiatives.

Due to the uncertainties surrounding the ongoing pandemic Coast to Coast advertising revenues for the year are expected to be circa \pounds 45k and considerably down against a budget of \pounds 86k.

- Recreation & Park Management (£136k over budget). The first quarter car park income was down £105k versus the same period in 2019/20 and, similar the centre income shortfall, a grant from the Welsh Government compensated for this loss. Car Parks did reopen in June and in the subsequent period income partially recovered. The table that follows shows total Car Park income of £325k was £139k down against budget and down £100k on 2019/20. The Authority was due to commence charging at four additional car parks but this has been deferred until 2021/22.
- Rangers, Estates & Volunteers (£32k over budget). Due to the second wave
 of the pandemic the Ranger and Warden teams stood down in December. This
 was on top of the shut down for the first 8 weeks of the financial year. It is

therefore expected that there will be budget underspends in this area although any work and associated funding will be carry forward to the new financial year. It is worth noting that all staff have had their own vehicles to avoid sharing which is adding to the Authority's vehicle hire costs.

- Democratic Representation & Management (£29k under budget). The under spend in Democratic Representation is due savings on members allowances and expenses and translations and conferences costs. While the receipt from HMRC the job support scheme have been credited to each service area a rates relief support grant of £45k along with additional protective equipment costs is shown under this area.
- Service Management & Support Services (£95k under budget). Several budget areas under Service Management & Support Services are under spent against budget, notably General Building Maintenance by £32k, Llanion Building £16k and Health & Safety £16k versus the profile budget..

	202	0/21 3rd (Quarter	Income	Versus	Budget	& Prior	Years			
Merchandise Sales	Budget	YTD Actual	Variance	2019/20	Variance	2018/19	Variance	2017/18	Variance	2016/17	Variance
Carew Income	71,856	17,135	-54,721	74,610	-57,475	77,619	-60,484	78,396	-61,261	76,038	-58,903
Castell Henllys Income	32,953	8,269	-24,684	29,448	-21,179	32,012	-23,743	39,603	-31,334	36,515	-28,246
Oriel Y Parc	108,768	48,693	-60,075	108,769	-60,076	110,683	-61,990	109,129	-60,436	98,939	-50,246
	213,577	74,097	-139,480	212,827	-138,730	220,314	-146,217	227,127	-153,030	211,492	-137,395
Admission Fees					0			_			
Carew Income	139,608	50,797	-88,810	147,390		136,079	-85,282	141,350	-90,553	118,818	-68,020
Castell Henllys	64,992	18,118	-46,874	62,877	-44,760	63,835	-45,717	74,147	-56,029	54,938	-36,821
	204,600	68,915	-135,685	210,268	-141,353	199,914	-130,999	215,497	-146,582	173,756	-104,841
Car Park Income											
Car Park Operations	28,000	25,057	-2,943	30,287	-5,229	28,113	-3 <i>,</i> 056	28,128	-3,070	4,548	20,509
Manorbier Car Park	42,704	38,770	-3,934	44,051	-5,281	44,116	-5,346	41,316	-2,547	40,578	-1,809
Little Haven Car Park	29,526	20,907	-8,619	29,526	-8,619	29,514	-8,607	27,004	-6,097	35,216	-14,309
St Davids Car Park	67,984	31,200	-36,784	65,944	-34,744	67,942	-36,742	72,311	-41,111	76,928	-45,728
Poppit Car Park	39,924	46,313	6,389	60,253	-13,940	54,586	-8,273	52,206	-5,893	44,919	1,394
Saundersfoot Car Park	54,500	35,570	-18,930	53,827	-18,257	60,976	-25,406	62,520	-26,950	75,914	-40,344
Freshwater East Car Park	24,204	32,302	8,098	24,277	8,024	23,669	8,633	23,641	8,661	19,013	13,289
Broad Haven Car Park	22,138	28,751	6,613	23,020	5,731	21,319	7,432	22,359	6,392	21,520	7,232
Newport Car Park	21,757	15,973	-5,783	20,562	-4,588	20,462	-4,489	22,548	-6,575	18,863	-2,889
Newgale Car Park	19,797	17,177	-2,620	19,797	-2,620	20,540	-3,363	17,669	-493	17,664	-488
Solva Car Park	57,000	32,674	-24,326	53,234	-20,560	54,657	-21,983	55,666	-22,992	53,843	-21,169
Amroth Car Park	21,000		-21,000		0		0		0		0
West Angle Car Park	17,400		-17,400		0		0		0		0
Nolton Car Park	12,000		-12,000		0		0		0		0
Penally Car Park	6,192		-6,192		0		0		0		0
	464,126	324,694	-139,432	424,778	-100,084	425,894	-101,200	425,368	-100,674	409,007	-84,313

2020/21 Revenue Forecast

At the end of the third quarter the forecast revenue position for the 2020/21 year end is a breakeven position and is as explained as follows:

Forecast 2020/21 Revenue Budget	Approved Budget £000's	Forecast 2020/21
Baseline gross expenditure	5,829	5,758
Pay rise/Inflation etc	101	101
Local Generated & Grant Income	-1,731	-1,158
Compensation income from WG		-292
Furlough Claims from HMRC		-150
Rates Support Grant		-45
Gross Budget	4,116	4,214
NPG	-2,954	-2,954
NPG Supplemental		-248
Levy	-985	-985
Grant Application to WG available to fund core costs		-70
SLSP support costs		-67
Transfer from Reserves	-176	110
Surplus / - Deficit	-	-

- The Welsh Government agreed to support refunding the Coast to Coast advertisers and this amounted to approximately £74k.
- There are a number budget savings arising from vacant posts of approximately £20k, and other savings such as travel and subsistence costs of circa £20k.
- Due to Covid the restrictions and guidelines there are a number of additional expenditures including single vehicle occupancy vehicle hire cost which are expected to be £25k above budget.

- The Authority car parks were closed for most of the first quarter and while income has recovered since it is expected that income for the year will be down £150k against budget.
- The Authority's heritage centres were opened in early July and the closed again in December. This in combination with restricting visitor numbers and opening times means that overall income for the year is expected to be down circa £300k versus budget.
- Income from property rentals and concessions are also expected to be down at an estimated £50k versus budget.
- Due to the continuing pandemic it is anticipated that many of the planned expenditures will have to be carried forward to the new financial year along the appropriate funding.

The Authority has mitigated these losses by obtaining various additional support grant support. These are made up of: the rate support grant scheme of £45k, the Welsh Government 1st quarter revenue support grant of £292k and the UK Government Job Retention Scheme circa £150k. The Welsh Government announced a supplemental National Park grant of £248k and a further bid was submitted to Welsh Government for projects to the value of circa £120k of which £70k can be offset planned expenditure. Additional funding under the Sustainable Landscapes Sustainable Places fund of approximately £1.7m has been awarded. Under the terms of this grant 10% can be used to offset core support costs and it is anticipated £670k will be spent in 2020/21. The Authority has also submitted claims under the Local Government Cultural Services Fund.

The over impact of the loss of Authority generated income, additional costs associated with pandemic and the significant additional grant income if that instead of having to draw down £176k from an allocated reserve to balance the revenue budget the Authority is able to add £110k to this reserve.

Capital Programme 2020/21

	Draft Budget 2020/21	Revised Budget 2020-21	Funded by EMR	Funded by other Grants	Capital Receipts	Spend as at 31/12/2 020
PV 's In the Park	54,000					
IT Equipment	10,000	10,000			10,000	
Castell Henllys Wood Pellet Silo	30,000	30,000			30,000	
Saundersfoot Car Park Bridge	18,000	18,000			18,000	
Improvements to Withybush Depot	30,000	30,000			30,000	
Carew Tearoom (Retention)						2,413
Broad Haven Car Park	403,500	403,500	373,727		29,773	225,173
Causeway Repairs Phase	57,000	57,000	57,000			2,470
Castell Henllys Programme	38,000	38,000	38,000			27,162
Machinery		16,578	16,578			
Resilience to Winter Storms		25,889	25,889			4,784
FWE Access Improvements		13,294	13,294			12,977
Angle Gabions Refurbishment		15,000	15,000			
Coast Path Re-grading in North		3,500	3,500			
Oriel Y Parc Interpretation	30,000	24,904	24,904			
Car Park Refurbishment OYP & Poppit		10,000	10,000			
Carew Castle Enhancement & Interpretation	38,660	47,500	47,500			
Carew Castle Visitor Access	32,000	32,000	32,000			
C Hellys Revetment Works		5,000	5,000			7,660
Bespoke Mobile Information Unit	10,000	10,000	10,000			2,275
Electric Vehicle Charge Points	60,000	94,692	4,692	60,000	30,000	23,061
Electric Vehicles	105,000	140,000	140,000			66,840
St Non's Physical Improvements	20,000	20,000	20,000			2,295
Disability Mini Bus		48,186	48,186			
Electric Beach Wheelchairs		21,984	21,984			8,983
Pembs Commons Resilience	15,000	23,188	23,188			
Traditional Boundaries in L/Scape		45,000	45,000			
Bug Hotel Initiative		7,320	7,320			
St Brides Walled Garden		3,500	3,500			
Refurb Cannons at Fishguard		2,717	2,717			

Porthgain Hoppers		9,500	9,500			
Broadband at Car Parks	48,000	48,000	48,000			
Castell Henllys Open Sided Barn	15,000	15,000	15,000			200
Refurb Cilrhedyn Workshop		9,392	9,392			
Greening Park Initiatives	5,000	5,000	5,000			
Remote Control Machinery		65,000	57,485		7,515	65,000
Ranger Tool Store x 2		10,000	10,000			
HAV's	15,000	15,000	15,000			
SLSP IT Equipment		220,000		220,000		42,751
SLSP EV Charging Points & Infrastructure		1,198,000		1,198,000		
SLSP SDF Community Projects		55,000		55,000		
SLSP Land Purchase		220,000		220,000		1,000
SLSP Photovoltaic (PV) Arrays		50,000		50,000		
Total	1,034,160	3,116,644	1,158,356	1,803,000	155,288	495,044

The Authority's capital program is an essential part of the Authority financial planning and is based on the Authority's corporate objectives, operational need, making prudent investments and the availability of sources of internal and external funding. The capital programme for the year has significantly increased from the original budget of £1,034k to a revised budget of £3,117k. The forecast is up due to an award from the Welsh Government under their Sustainable Landscapes Sustainable Places grant scheme. The grant includes funding of £1.2m to provide for electric vehicle charge points across the National Park, £50k for photovoltaic arrays at Cilrhedyn and Castell Henllys, £220k for digital transformation to support decarbonisations and Covid recovery, £55k to deliver SDF community decarbonisation projects and £200k for the purchase of land for carbon sequestration.

The revised budgeted expenditure of £3,117k is funded £1,158k from Earmarked Reserves, £1,803k from in year capital grants and £155k from the Capital Receipts Reserve. Total capital expenditure as at 31^{st} December 2020 was £495k as shown in the table above.

Details of the capital programme are:

- Photovoltaic (PV's) Generation. This project is to look at the installation of PV's at suitable sites across the Authority. This is now being funded as part of the Sustainable Landscapes Sustainable Places.
- ICT Equipment. This expenditure represents the usual cycle of IT equipment replacement.

- Greening Park Initiatives. The Authority intends to spend funds on energy saving green projects with the exact nature of the expenditure yet to be determined.
- Castell Henllys Wood Pellet Silo
- Improvements to Withybush Depot
- Charging Points. It is anticipated grants will be available to extend the roll out electric vehicle charge points which would improve the parks offering for sustainable travel in Pembrokeshire

The following projects were funded from a Welsh Government award in 2018/19:

- Carew Castle Causeway Phases I. Under the Reservoirs Act the Authority has statutory duty to undertake the repairs as instructed by the Reservoirs Inspectorate. The Causeway has undergone many phases of major and minor repair works to prevent / minimise water leakage through the structure from the mill pond which is accepted as an ongoing and permanent issue.
- Broad Haven Car Park. Partially funded by the Welsh Government Capital Grant and The Tourist Amenity Investment Support Scheme the scope of the project has been enhanced to a major redevelopment of the site.
- Castell Henllys Program. Following the capital expenditure on the Origins project and repairs to the Round Houses at Castell Henllys, work will be undertaken to enhance the overall facility

The following projects were funded from a Welsh Government award in 2019/20:

- Carew Castle Interpretation. Improvements to the physical access and interpretation on-site will add to the visitor experience and understanding of Pembrokeshire's historical and cultural heritage
- Carew Castle Access. Following recent capital investment to enhance the visitor experience at Carew Castle the Authority will now prioritise a range of additional physical infrastructure works to improve the accessibility of the site for visitors with mobility problems and/or for families with pushchairs
- Oriel y Parc Interpretation. By increasing the amount of information available within OYP we can better inform visitors about the special qualities of the area
- Broad Band at Car Parks. An improved broadband infrastructure is necessary across PCNPA's car parks (many of which are in relatively isolated rural areas) in order to accommodate the number of cashless pay and display machines available
- Greening Park Initiatives. Funding for replacement bulbs, water saving taps, efficient boiler controls etc. across the authority estate, to continue to reduce energy use and carbon footprint
- Carew Castle Enhancing Visitor experience. Improvements to the physical access and interpretation on-site will add to the visitor experience and understanding of

Pembrokeshire's historical and cultural heritage. It will allow access to as much of the Castle as possible and help increase visitor numbers.

- St Nons Ancient Connections. PCC and PCNPA were successful in securing INTERREG funding to boost heritage tourism between the West of Wales and the East of Ireland. One specific aspect of the project is to improve physical access to the holy well at St Non's which is a popular tourist attraction but is presently not accessible for wheelchair users
- Mitigation against Hand Arm Vibration Syndrome.(HAV's) This project will continue the Authority's investment in remote control (RC) machinery used for coast path maintenance and conservation work on difficult terrain across the National Park. RC technology helps mitigate against Hand Arm Vibration Syndrome
- Electric Vehicles The Authority is gradually switching to electric vehicles to undertake it's work wherever possible
- Bespoke Mobile Information Unit. An additional mobile information unit to complement the Authority's new approach to the provision of visitor information through a pop-up presence at busy visitor locations (beaches, events, festivals, etc)
- Castell Henllys Open side Barn. This will enhance the site management and safety through improving storage facilities away from public areas
- Commons resilience. This investment helps form part of PCNPA's wider conservation work with the farming community across Pembrokeshire and is funding that is generally not covered by other agri-environment schemes such as Glastir

The following projects were funded under WG Sustainable Landscapes and Sustainable Places Grant:

- IT Equipment. Digital transformation on track with spend. The 3CX Voice over Internet Protocol (VoIP) system was successfully implemented at Llanion in autumn 2020. The next phase will be to implement the system at the three visitor centres.
- EV Charging Points & Infrastructure. Project currently at the procurement stage.
- SDF Community Projects. Circa £35k of £50k additional funding awarded by 31/12/20
- Land Purchase. NPA agreed in December on the land purchase.
- Photovoltaic (PV) Arrays. Project delayed until 2020/21 financial year.

The Authority's Useable Reserves £000's

		000 3	·,		
	Year end Position	Movement 2019/20	Year end Position	Movement 2020/21	Year end Position
	2018/19	2019/20	2019/20	2020/21	2020/21
General Reserves	1,008		1,008		1,008
Capital Receipts	654	-284	370	-155	215
TOTAL	1,662	-284	1,378	-155	1,223
Earmarked Reserves:					
Receipts In Advance	2,530	229	2,759	-858	1,901
Asset Management	37		37		37
LDP	123	-90	33		33
Self-Insurance	30		30		30
Staff Restructuring	214	-25	189		189
National Park Wales	41	-27	14		14
Planning System	89		89		89
Car Par Integration	77		77	-77	
Sponsored Maintenance re Sponsor A Gate	5	8	13	-3	10
Rangers Services - Landscape Fund		4	4		4
Round Houses	20	-20			
Sdf Increase In Funds	29		29		29
NPG Reduction	287		287	110	397
Car Park Resurfacing (Broad Haven)	98		98	-98	
Biodiversidy	11		11		11
Planning Enforcement	100		100	-2	98
Portfield Gate					
Invasive Species	25	11	36	-15	21
The Pathways Project	35		35		35
Skills In Action	15	-15			
Carew Causeway	158	-4	154		154
Underground Cables At Newport Parrog	14	-14			
Pollinator Project	15		15		15
Roots Project		10	10		10
Total	3,953	67	4,018	-940	3,078

Financial Reserves and Balances

The Authority is required to keep a prudent level of working balances to maintain adequate cash flows to meet planned and unexpected expenditure. The General Reserve is a reserve created from prior years underspends and is available for any approved expenditure. As a minimum this reserve should be 5% of the net budget but it is considered prudent to keep above £400k. Earmarked Reserves are reserves that have been built up from revenue funding over a numbers of years and have been set aside for specific projects. The Capital Reserve balance is made from the receipts of the Authority's capital disposals in prior years and as such these funds are restricted for the use on capital expenditure

General Reserve

The audited statements of accounts as at 31st March 2020 verified that the Authority's General Reserve stood at £1,008k. The forecasted deficit for the year is expected to be breakeven and the reasons for this are given earlier the report. The reserve is therefore expected to remain at £1,008k at the end of the current financial year.

Capital Receipts

The Capital Receipts reserve started the year at £370k and after funding various capital projects the reserve is expected to fall to £215k at the end of the 2020/21.

Earmarked Reserves

Earmarked reserves as at 31st March 2020 stood at £4,018k and these are expected to fall by £940k to £3,078k at the end of 2020/21,

Recommendation

Members are invited to **NOTE** the budgetary performance for the 9 months ended 31st December 2020 as presented in this report.

(Further information is available from the Finance Manager Richard Griffiths, on 01646 624815 – email <u>richardg@pembrokeshirecoast.org.uk</u>)

Appendix 1	Revisions to Budgets 2020/21	December 20 Profiled Budget	December 20 Actual & Committed	Variance	
Conservation of the Natural Environment	431,355	335,989	351,061	-15,072	
Cilrhedyn Woodland Centre	54,969	32,543	73,233	-40,690	
Invasive Species	25,000	28,937	32,711	-3,774	
Environmental Growth Project		10,047	10,047	0	
Fritilar & Damsels		6,892	6,892	0	
Paths & Pollinators Project	16,393	17,549	17,487	62	
Nature Conservation	329,278	235,735	210,691	25,044	
Marine Environment	5,714	4,286	0	4,286	
Conservation of the Cultural Heritage	116,691	84,674	74,025	10,649	
Conservation Areas & Historic Buildings	46,238	33,215	31,091	2,124	
CP10 - Archaeology, Culture & Heritage	70,453	51,459	42,934	8,525	
Development Control	284,077	200,901	141,536	59,365	
Development Management (inc Mineral Plans)	284,077	200,901	141,536	59,365	
Forward Planning & Communities	339,839	224,115	225,796	-1,681	
Development Planning	205,944	149,115	146,424	2,691	
Sustainable Development Fund	133,895	75,000	79,372	-4,372	

Appendix 1	Revisions to Budgets 2020/21	December 20 Profiled Budget	December 20 Actual & Committed	Variance	
Promoting Understanding	986,609	574,407	719,269	-144,862	
Tourism & Wellbeing Officer	51,413	40,082	38,721	1,361	
Carew Castle	14,279	-53,906	46,582	-100,488	
Carew Castle Tea Room	-15,243	-18,443	724	-19,167	
Castell Henllys	102,169	53,317	86,725	-33,408	
Oriel Y Parc, St David's	248,676	129,108	115,621	13,487	
Oriel Y Parc Cafe	-20,000	-20,000	-7,745	-12,255	
Coast to Coast	-33,190	-63,950	12,907	-76,857	
Wales Coast Path Marketing	83,143	63,338	78,586	-15,248	
Communications	211,043	154,390	141,845	12,545	
SUP9 - Graphic Services	90,855	60,933	47,520	13,413	
Discovery	137,116	97,756	106,685	-8,929	
Activities & Events	525	235	-244	479	
Walkability Program	15,699	11,793	8,889	2,904	
Pembs Outdoor Schools	49575	37,181	21,983	15,198	
Celtic Routes		0	-2,721	2,721	
Ancient Connections	0	0	-3,883	3,883	
West Wales Walking	-9,454	37,748	-15,513	53,261	
Experiences for All	0	0	2,480	-2,480	
Nevern Castle Project	210	210	0	210	

Appendix 1	Revisions to Budgets 2020/21 I	December 20 Profiled Budget	December 20 Actual & Committed	Variance	
Pathways Project	59,792	44,615	40,111	4,504	
Recreation & Park Management	-58,868	4,332	139,883	-135,551	
Sustainable Transport	81,276	79,438	64,569	14,869	
National Trail	43,413	171,106	180,272	-9,166	
Access Officer and Rights of Way	118,310	92,421	72,972	19,449	
Acces Projects	0	0	8,536	-8,536	
Charging Car Parks	-301,867	-338,633	-186,466	-152,167	
Rangers, Estates & Volunteers	1,047,182	735,821	703,327	32,494	
Park Delivery Management	116,471	71,546	60,344	11,202	
Ranger Services	229,114	168,289	145,583	22,706	
North Area	310,675	221,175	206,281	14,894	
West Area	181,896	128,526	126,747	1,779	
South Area	216,789	157,996	172,260	-14,264	
Castlemartin Ranger	7,317	3,822	-7,666	11,488	
Tenby / Newport Ranger	7,399	6,555	4,412	2,143	
Estates Management (incl. Surplus Properties)	-22,479	-22,088	-4,634	-17,454	
Democratic Representation & Management	917,455	571,333	542,316	29,017	

Appendix 1	Revisions to Budgets 2020/21 F	December 20 Profiled Budget	December 20 Actual & Committed	Variance	
DRM2 - Chief Executive's Office	110,020	79,755	79,086	669	
DRM1 - Corporate Activities & Management	364,725	324,458	335,990	-11,532	
Democratic Representation	207,082	153,593	128,545	25,048	
Future Landscapes Wales	100,000		0	0	
National Parks Wales	8,291	5,525	859	4,666	
Corporate Governance	71,336	53,502	56,239	-2,737	
PCNP Trust	6,000	4,500	4,555	-55	
National Designated Landscapes	50,000	-50,000	-50,000	0	
Coronavirus	0	0	-12,958	12,958	
Service Management & Support Services	1,277,934	876,592	781,576	95,016	
(Memorandum account, recharged to services)					
SUP1 - Director of Park Direction & Planning	81,687	59,148	58,318	830	
SUP3 - Director of Delivery & Discovery	112,536	78,700	75,976	2,724	
SUP5 - Reception/Admin Services	90,904	65,705	56,123	9,582	
SUP2 - Performance Management	53,306	30,938	30,266	672	
SUP6 - Legal Services	30,450	22,838	13,917	8,921	
SUP7 - Financial Services	165,624	121,172	126,503	-5,331	
SUP8 - IT Services	258,576	157,273	156,679	594	
SUP16 - Parc Llanion Park	94,380	51,991	35,702	16,289	
SUP12 - General Building Maintenance	92,175	69,675	36,952	32,723	

Appendix 1	Revisions to Budgets 2020/21	December 20 Profiled Budget	December 20 Actual & Committed	Variance	
Grants Officer	58,662	42,528	42,621	-93	
Projects Team	86,047	61,959	51,272	10,687	
SUP14 - Pool Vehicles	15,564	11,537	9,860	1,677	
HR, Health & Safety, Staff Training	138,022	103,128	87,387	15,741	
TOTALS	5,342,273	3,608,164	3,678,789	-70,625	
Conservation of the Natural Environment	431,355	335,989	351,061	-15,072	-4.5%
Conservation of the Historic & Cultural Env't	116,691	84,674	74,025	10,649	12.6%
Development Control	284,077	200,901	141,536	59,365	29.5%
Forward Planning & Communities	339,839	224,115	225,796	-1,681	-0.8%
Promoting Understanding & Enjoyment	986,609	574,407	719,269	-144,862	-25.2%
Recreation & Park Management	-58,868	4,332	139,883	-135,551	-3129.1%
Rangers, Estates & Volunteers	1,047,182	735,821	703,327	32,494	4.4%
Democratic Representation & Management	917,455	571,333	542,316	29,017	5.1%
Service Management & Support Services	1,277,934	876,592	781,576	95,016	10.8%
Net Cost of Services	5,342,273	3,608,164	3,678,789	-70,625	-2.0%